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City of San Francisco

Criminal Justice Process Status Report

February 16, 1992

Agenda

1

- Activities to Date
- Observations and Issues
- Next Steps
- Gathered data on preliminary process flows and performed cost analysis

- New state

- Organization and degree

- Admission to state

Spokane

We Are On Track in Our Investigation...

From Arrest to Disposition

2

- Walked through the arrest, booking and arraignment process
- Observed municipal court proceedings
- Interviewed staff from sheriff, municipal court, superior court, probation, DA, and police
- Gathered data on preliminary process flows and performed cost analysis

...and the ...
...the ...

...the ...
...the ...

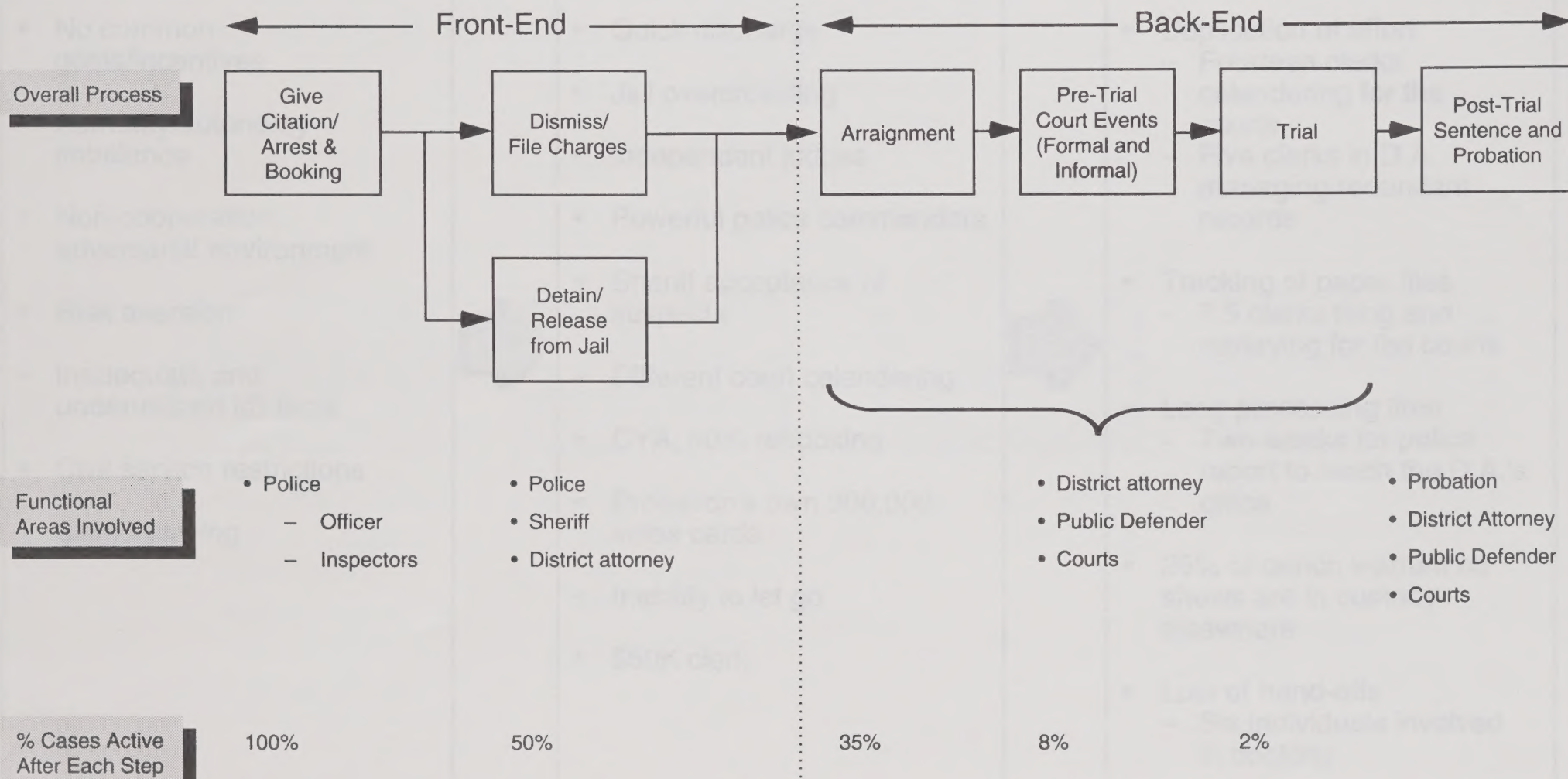
...the ...

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...And Are Examining the Entire Process from Arrest to Disposition

3

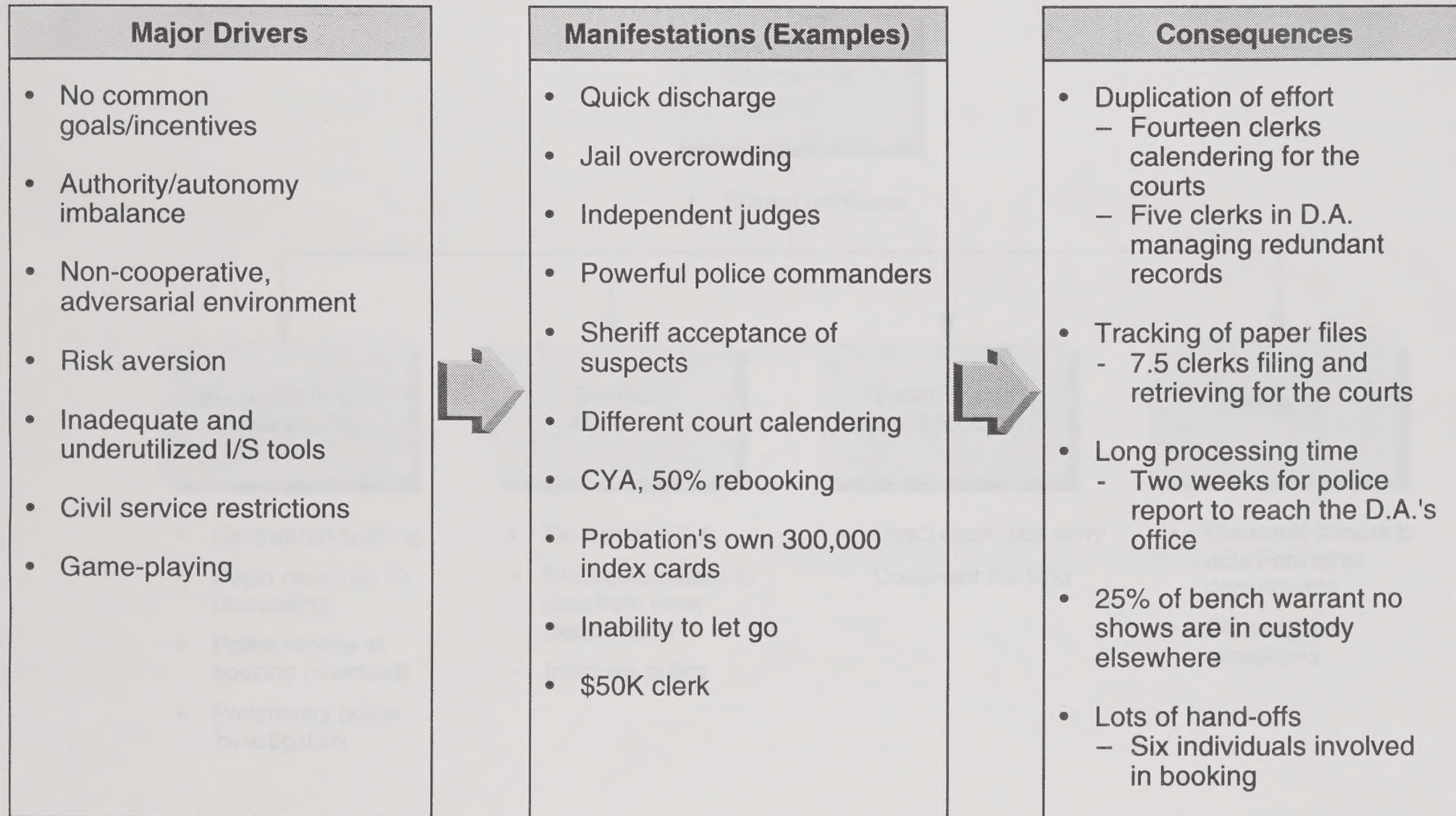




noting the importance of the data and the importance of the data.

We Observed Some Major Drivers of System Inefficiencies Which Have Costly Consequences

4



• 1990-1995
 • 1996-2000
 • 2001-2005
 • 2006-2010
 • 2011-2015
 • 2016-2020
 • 2021-2025
 • 2026-2030
 • 2031-2035
 • 2036-2040
 • 2041-2045
 • 2046-2050
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 • 2061-2065
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 • 2076-2080
 • 2081-2085
 • 2086-2090
 • 2091-2095
 • 2096-2100

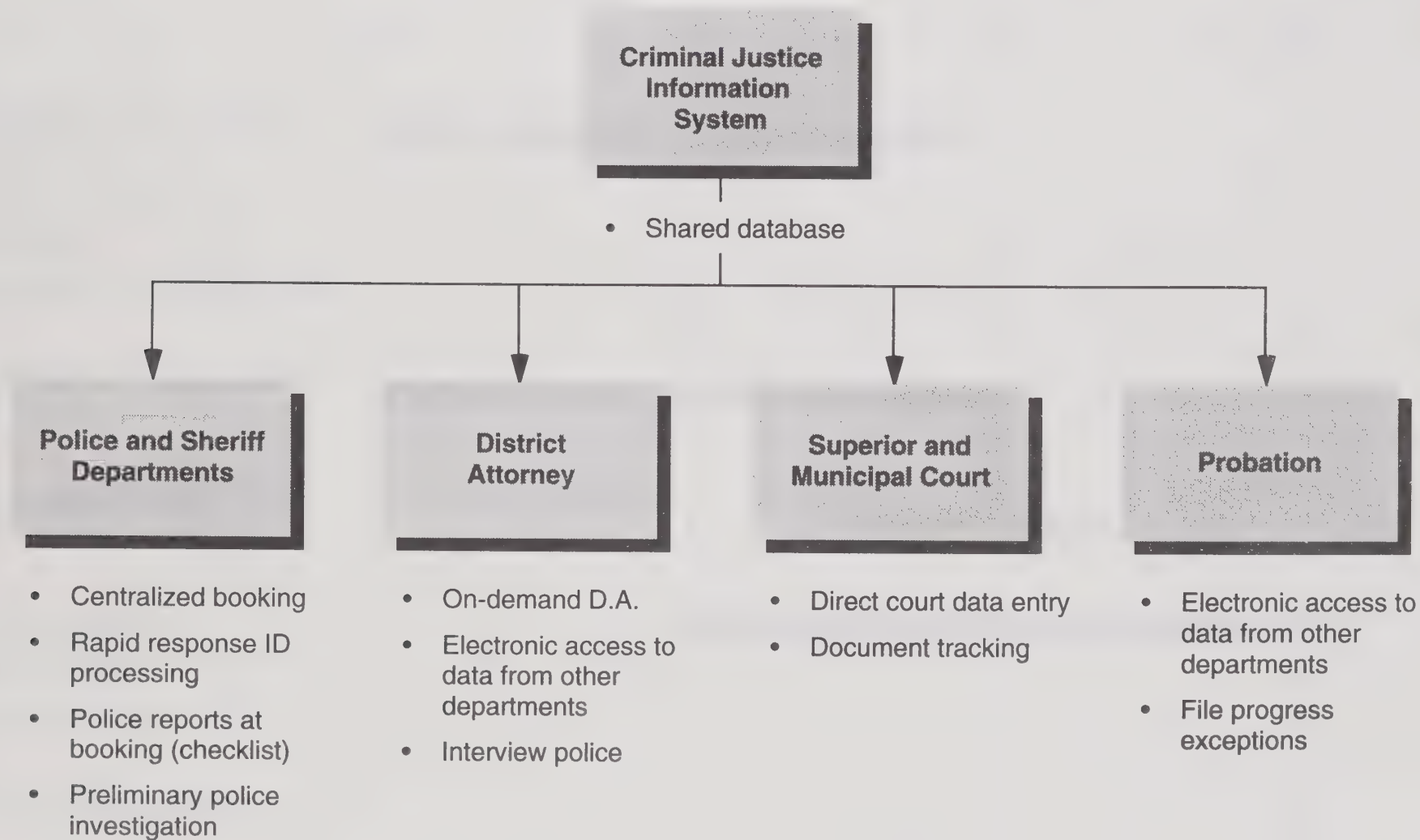
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 • 2096-2100

The following table shows the number of people who have been born in the United States since 1990. The table is divided into five columns, each representing a different age group. The first column shows the number of people born in 1990, the second column shows the number of people born in 1995, the third column shows the number of people born in 2000, the fourth column shows the number of people born in 2005, and the fifth column shows the number of people born in 2010.

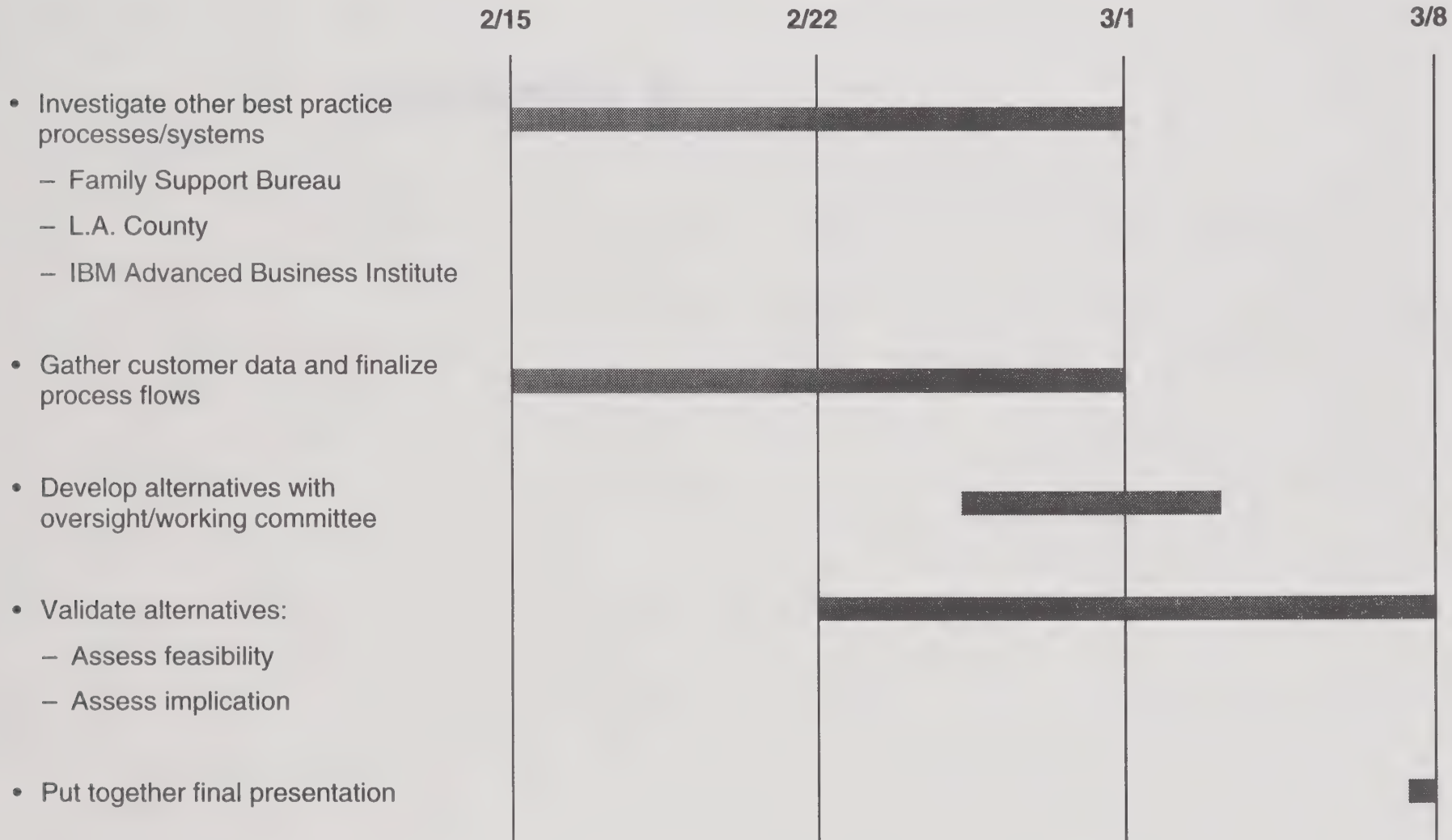
One Vision Might Entail a Single Police, Legal and Court System

5



Next Steps Involve Five Major Activities

6



Appendix A

One Driver is the Extensive Autonomy and Lack of Authority

8

Observation

- Extensive autonomy within each functional area

Examples

- Judges set their own schedules
- Police highly decentralized, with powerful commanders

Underlying Issues

- No presiding authority over the functional areas

Implications

- Costly use of time
 - Three clerks manually balance judge's workload
 - Judges, D.A., Public Defender spend 50% of pre-trial events on scheduling
- Individual judges could say no

Another Driver is the Lack of Cross-Functional Cooperation

9

Observation

- Lack of cross-functional cooperation

Examples

- Finger pointing between D.A. and police as to why
 - Only 50% of complaints are filed
 - Over 50% of filed complaints are rebooked
- Municipal court and superior court not coordinating their work together
 - Different calendaring systems
- Automation efforts within, but not across departments, such as probation's pilot project

Underlying Issues

- Built-in conflict of interests because of different charters
- No presiding authority over the functional areas

Implications

- Inherent tension against shared set of data
- Leads to mistrust
- Only common interest is how to expedite the case through the system

biological and chemical
aspects of the environment
and the human body
• Environmental health

• Health
- Physical, mental, and
social aspects
• Environmental health
- The study of the
relationship between
the environment and
human health

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Cross-functional coordination
Another phrase is the lack of

A Third Driver Is the Inadequate and Underutilized I/S Tool

10

Observations

- Low reliance on current CMS system
- Dependence on own manual work-arounds
- Difficult-to-use, inadequate I/S tools

Examples

- Probation department keeps 300,000 index cards of ID info
- Municipal Court (MC) will not calendar without hard copy of bench warrant
- Fourteen clerks manually scheduling and calendaring
- Superior Court log index of documents on a "red book"

Underlying Issues

- Aversion to solely relying on electronic data
- Legal requirement for forms work against I/S
- Some data not entered - e.g. police do not fingerprint all suspects
- Different departments want control and access over their own data set
- Quality problems with wrong data input

Implications

- Resist shared data
- Lobby for control of data
- Continue to use hard copies
- Seek the perfect system



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